

# Appendix 4G

## Key to Disclosures

### Corporate Governance Council Principles and Recommendations

Name of entity

National Tyre &amp; Wheel Limited

ABN/ARBN

97 095 843 020

Financial year ended:

30 June 2021

Our corporate governance statement<sup>1</sup> for the period above can be found at:<sup>2</sup>

- These pages of our annual report:
- This URL on our website: <https://www.ntaw.com.au/investors/corporate-governance/>

The Corporate Governance Statement is accurate and up to date as at 31 August 2021 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.<sup>3</sup>

Date: 31 August 2021

Name of authorised officer authorising lodgement: Hugh McMurchy, Company Secretary

<sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

<sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

See notes 4 and 5 below for further instructions on how to complete this form.

## ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <b>in full</b> for the <b>whole</b> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have <b>NOT</b> followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
<b>PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT</b>			
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	<input checked="" type="checkbox"/> and we have disclosed a copy of our board charter at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	<input checked="" type="checkbox"/>	
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<input checked="" type="checkbox"/>	
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	<input checked="" type="checkbox"/>	

<sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation **in full** for the **whole** of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with “*insert location*” underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert “our corporate governance statement”. If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg “pages 10-12 of our annual report”). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg “www.entityname.com.au/corporate-governance/charters/”).

<sup>5</sup> If you have followed all of the Council’s recommendations **in full** for the **whole** of the period above, you can, if you wish, delete this column from the form and re-format it.

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <b>in full</b> for the <b>whole</b> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
<p>1.5 A listed entity should:</p> <p>(a) have and disclose a diversity policy;</p> <p>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</p> <p>(c) disclose in relation to each reporting period:</p> <p>(1) the measurable objectives set for that period to achieve gender diversity;</p> <p>(2) the entity's progress towards achieving those objectives; and</p> <p>(3) either:</p> <p>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</p> <p>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p> <p>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed a copy of our diversity policy at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a></p> <p>and we have disclosed the information referred to in paragraph (c) at:</p> <p>our corporate governance statement.</p> <p>NTAW was not included in the S&amp;P / ASX 300 Index during the reporting period, as such, no measurable objective for achieving gender diversity in the composition of its board applies for the reporting period.</p>	
<p>1.6 A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed the evaluation process referred to in paragraph (a) at:</p> <p>our corporate governance statement</p> <p>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</p> <p>our corporate governance statement.</p>	

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed the evaluation process referred to in paragraph (a) at:</p> <p>our corporate governance statement</p> <p>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</p> <p>our corporate governance statement.</p>	

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <b>in full</b> for the <b>whole</b> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>	
<b>PRINCIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE</b>			
2.1	<p>The board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p><input checked="" type="checkbox"/></p> <p><i>[If the entity complies with paragraph (a):]</i></p> <p>and we have disclosed a copy of the charter of the committee at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a></p> <p>and the information referred to in paragraphs (4) and (5) at: our corporate governance statement.</p>	
2.2	<p>A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed our board skills matrix at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a></p>	
2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed the names of the directors considered by the board to be independent directors at: our corporate governance statement</p> <p>and, where applicable, the information referred to in paragraph (b) at: our corporate governance statement</p> <p>and the length of service of each director at: our corporate governance statement.</p>	

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <b>in full</b> for the <b>whole</b> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have <b>NOT</b> followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
2.4	A majority of the board of a listed entity should be independent directors.	<input checked="" type="checkbox"/>	
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	<input checked="" type="checkbox"/>	
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<input checked="" type="checkbox"/> set out in our Corporate Governance Statement
<b>PRINCIPLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY</b>			
3.1	A listed entity should articulate and disclose its values.	<input checked="" type="checkbox"/> and we have disclosed our values at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	<input checked="" type="checkbox"/> and we have disclosed our code of conduct at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	<input checked="" type="checkbox"/> and we have disclosed our whistleblower policy at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	<input checked="" type="checkbox"/> and we have disclosed our anti-bribery and corruption policy at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	

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<b>PRINCIPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS</b>			
4.1	<p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <p>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the board,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the relevant qualifications and experience of the members of the committee; and</p> <p>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p><input checked="" type="checkbox"/></p> <p><i>[If the entity complies with paragraph (a):]</i></p> <p>and we have disclosed a copy of the charter of the committee at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a> and the information referred to in paragraphs (4) and (5) at: our corporate governance statement.</p>	
4.2	<p>The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>	<p><input checked="" type="checkbox"/></p>	
4.3	<p>A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>	<p><input checked="" type="checkbox"/></p>	

## Key to Disclosures Corporate Governance Council Principles and Recommendations

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<b>PRINCIPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE</b>			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	<input checked="" type="checkbox"/> and we have disclosed our continuous disclosure compliance policy at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	<input checked="" type="checkbox"/>	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	<input checked="" type="checkbox"/>	
<b>PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS</b>			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<input checked="" type="checkbox"/> and we have disclosed information about us and our governance on our website at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	<input checked="" type="checkbox"/>	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	<input checked="" type="checkbox"/> and we have disclosed how we facilitate and encourage participation at meetings of security holders at: our Shareholder Communication policy, a copy of which can be found at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	<input checked="" type="checkbox"/>	



## Key to Disclosures Corporate Governance Council Principles and Recommendations

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6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	<input checked="" type="checkbox"/>	
<b>PRINCIPLE 7 – RECOGNISE AND MANAGE RISK</b>		
7.1 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	<input checked="" type="checkbox"/> <i>[If the entity complies with paragraph (a):]</i> and we have disclosed a copy of the charter of the committee at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a> and the information referred to in paragraphs (4) and (5) at: our corporate governance statement.	
7.2 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	<input checked="" type="checkbox"/> and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: our corporate governance statement.	

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Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <b>in full</b> for the <b>whole</b> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	<input checked="" type="checkbox"/> <i>[If the entity complies with paragraph (b):]</i> and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes at: our corporate governance statement and Audit and Risk Committee Charter, a copy of which can be found at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>	
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	<input checked="" type="checkbox"/> and we have disclosed whether we have any material exposure to environmental and social risks at: our corporate governance statement and, if we do, how we manage or intend to manage those risks at: our corporate governance statement.	

## Key to Disclosures Corporate Governance Council Principles and Recommendations

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<b>PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY</b>			
8.1	<p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p><input checked="" type="checkbox"/></p> <p><i>[If the entity complies with paragraph (a):]</i></p> <p>and we have disclosed a copy of the charter of the committee at: <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a> and the information referred to in paragraphs (4) and (5) at our corporate governance statement.</p>	
8.2	<p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at:</p> <p>our corporate governance statement.</p>	
8.3	<p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p><input checked="" type="checkbox"/></p> <p>and we have disclosed our policy on this issue or a summary of it at: our Securities Trading policy, a copy of which can be found at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a></p>	

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<b>ADDITIONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CASES</b>			
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	Not applicable.	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	Not applicable.	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Not applicable.	
<b>ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES</b>			
-	<i>Alternative to Recommendation 1.1 for externally managed listed entities:</i> The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	Not applicable.	
-	<i>Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:</i> An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	Not applicable.	



## Corporate Governance Statement

National Tyre & Wheel Limited (“NTAW” or “the Company”) is committed to achieving and demonstrating effective standards of corporate governance. NTAW has reviewed its corporate governance practices against the Corporate Governance Principles and Recommendations (4<sup>th</sup> edition) published by the ASX Corporate Governance Council (“the Recommendations”).

This Corporate Governance Statement was approved by the Board on 31 August 2021 and reflects the corporate governance practices in place from 1 July 2020 until 30 June 2021 (“the reporting period”).

This Corporate Governance Statement discloses the extent to which NTAW complies with the Recommendations and if it does not, why not. The commentary addresses the reasons for any departure from the requirements.

NTAW’s Corporate Governance Statement can be viewed at <https://www.ntaw.com.au/investors/corporate-governance/>.

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Principle 1 – Lay solid foundations for management and oversight</b></p> <p><i>A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance</i></p>		
<p><b>Recommendation 1.1</b></p> <p>A listed entity should have and disclose a board charter setting out:</p> <p>(a) the respective roles and responsibilities of its board and management; and</p> <p>(b) those matters expressly reserved to the board and those delegated to management.</p>	Complies	<p>The roles and responsibilities of the Board and management and the matters expressly reserved by the Board and those delegated to management are disclosed in the Company’s Board Charter. A copy of the Board Charter is available on NTAW’s website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p>
<p><b>Recommendation 1.2</b></p> <p>A listed entity should:</p> <p>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</p> <p>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</p>	Complies	<p>The Company undertook appropriate checks on proposed Board members prior to the Company’s listing on the ASX, including in relation to criminal record, character and experience.</p> <p>It is part of the Company policies to undertake appropriate checks before hiring a senior executive, including in relation to criminal record, character and experience.</p> <p>NTAW provides all material information to shareholders relevant to a decision on whether or not to elect or re-elect a director at general meetings.</p>
<p><b>Recommendation 1.3</b></p> <p>A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.</p>	Complies	<p>The Company has written agreements with each director and senior executive setting out the terms of their appointment.</p>
<p><b>Recommendation 1.4</b></p> <p>The company secretary of a listed entity should be accountable directly to the board,</p>	Complies	<p>The Company secretary is accountable to the Board, through the Chairman, on matters to do with the proper functioning of the Board (clause 3.3(b) of the Board Charter).</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation												
through the chair, on all matters to do with the proper functioning of the board.														
<p><b>Recommendation 1.5</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a diversity policy;</p> <p>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</p> <p>(c) disclose in relation to each reporting period:</p> <p>(1) the measurable objectives set for that period to achieve gender diversity;</p> <p>(2) the entity's progress towards achieving those objectives; and</p> <p>(3) either:</p> <p>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</p> <p>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p> <p>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</p>	Partially complies	<p>The Board approved a Diversity policy on 30 March 2021 and thus NTAW did not comply with this recommendation for the whole of the reporting period. The Diversity policy is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a></p> <p>The Board is responsible for setting and reviewing measurable objectives for achieving gender diversity.</p> <p>As the Diversity policy was approved near the end of the reporting period, no measurable objectives were set for the reporting period. The Board is currently setting measurable objectives for the subsequent reporting period, taking into account the significant increase in NTAW's operations and workforce as a result of the Tyres4U acquisition completed in August 2020.</p> <p>The following table shows the respective proportions of men and women in the Group as at 30 June 2021:</p> <table border="1" data-bbox="911 1081 1431 1238"> <thead> <tr> <th>Level</th> <th>Men</th> <th>Women</th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>100%</td> <td>0%</td> </tr> <tr> <td>Senior executives <sup>1</sup></td> <td>80%</td> <td>20%</td> </tr> <tr> <td>Whole organisation</td> <td>86%</td> <td>14%</td> </tr> </tbody> </table> <p><sup>1</sup> Senior Executives include the CEO, the heads of business units and certain direct reports.</p> <p>NTAW was not in the S&amp;P / ASX 300 Index during the reporting period.</p>	Level	Men	Women	Board	100%	0%	Senior executives <sup>1</sup>	80%	20%	Whole organisation	86%	14%
Level	Men	Women												
Board	100%	0%												
Senior executives <sup>1</sup>	80%	20%												
Whole organisation	86%	14%												
<p><b>Recommendation 1.6</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	Complies	<p>The Board has developed a framework to facilitate an annual review of the performance of the Board, its committees and individual directors against the relevant charters, corporate governance policies and agreed goals and objectives.</p> <p>A performance evaluation of the Board was completed during the reporting period.</p> <p>The Board has established an ongoing process of reviewing and improving the Company's corporate governance practices. Board meetings are scheduled and structured in accordance with the Company's governance calendar which is reviewed regularly to ensure the Board and its Committees give due consideration to the matters outlined in the relevant charters and the</p>												

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
		<p>Company's corporate governance policies throughout the reporting period.</p> <p>The Board has considered the matrix of skills that it has and is seeking to achieve in its membership (refer section 2.2 below).</p>
<p><b>Recommendation 1.7</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	Complies	<p>As outlined in the Board Charter, the Board is responsible for conducting an annual performance evaluation of the CEO, which is to be led by the Chairman of the Board. The Chairman and CEO have regular discussions about the business and the CEO's performance. The CEO's entitlement to short term incentives for the reporting period was dependent upon the achievement of financial and non-financial KPIs which have been assessed.</p> <p>The CEO is responsible for conducting the annual performance reviews of other senior executives and providing feedback to the Remuneration and Nominations Committee so they may consider targets, KPIs and remuneration changes. The Remuneration and Nominations Committee will report to the Board on the outcomes.</p> <p>Performance reviews of the CEO and other senior executives have been conducted during the reporting period. Measurable KPIs have been set for the following year, against which the performance of senior executives can be comprehensively measured.</p> <p>A copy of the Board and Committee charters is available on NTAW's website at <a href="http://www.ntaw.com.au/Corporate-Governance">www.ntaw.com.au/Corporate-Governance</a>.</p>
<p><b>Principle 2 – Structure the board to add value</b></p> <p><i>The board of a listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value</i></p>		
<p><b>Recommendation 2.1</b></p> <p>The board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual</p>	Complies	<p>The Board has formed a Remuneration and Nominations Committee.</p> <p>The Committee has consisted of Rob Kent (Chair), Bill Cook, Terry Smith and Murray Boyte during the reporting period.</p> <p>Throughout the reporting period, and in accordance with the Recommendations, the Committee has had at least three members, a majority have been independent Directors, and the Committee was at all times chaired by an independent Director.</p> <p>Information about directors' independence is contained in section 2.3 below.</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation																
<p>attendances of the members at those meetings; or</p> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>		<p>A copy of the Remuneration and Nominations Committee Charter is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The Company has disclosed the number of times the committee met during the reporting period, and the individual attendances of the members at those meetings, in its 2021 Financial Report.</p>																
<p><b>Recommendation 2.2</b></p> <p>A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.</p>	Complies	<p>The Board has been structured such that its composition and size will enable it to effectively discharge its responsibilities and duties. Each Director has the relevant industry experience and specific expertise relevant to NTAW's business and level of operations.</p> <p>During the reporting period, the Board reviewed its skills matrix which sets out the mix of skills and experience that the Board has or is looking to achieve in its membership. A copy of the Board Skills matrix can be found on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p>																
<p><b>Recommendation 2.3</b></p> <p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	Complies	<p>During the reporting period, the Board has consisted of the following directors:</p> <table border="1" data-bbox="922 1160 1369 1480"> <thead> <tr> <th data-bbox="922 1160 991 1189">Name</th> <th data-bbox="1150 1160 1369 1189">Appointment date</th> </tr> </thead> <tbody> <tr> <td colspan="2" data-bbox="922 1205 1161 1234"><i>Independent Directors</i></td> </tr> <tr> <td data-bbox="922 1249 1066 1279">Murray Boyte</td> <td data-bbox="1150 1249 1337 1279">24 October 2017</td> </tr> <tr> <td data-bbox="922 1285 1023 1314">Bill Cook</td> <td data-bbox="1150 1285 1305 1314">13 June 2013</td> </tr> <tr> <td data-bbox="922 1321 1027 1350">Rob Kent</td> <td data-bbox="1150 1321 1369 1350">27 September 2017</td> </tr> <tr> <td colspan="2" data-bbox="922 1357 1134 1386"><i>Executive Directors</i></td> </tr> <tr> <td data-bbox="922 1402 1102 1431">Peter Ludemann</td> <td data-bbox="1150 1402 1321 1431">5 October 2012</td> </tr> <tr> <td data-bbox="922 1438 1050 1467">Terry Smith</td> <td data-bbox="1150 1438 1331 1467">8 February 2001</td> </tr> </tbody> </table> <p>Peter Ludemann and Terry Smith are currently considered by the Board not to be independent. Mr Ludemann is the Chief Executive Officer and Managing Director of the Company. Mr Smith is an executive Director as well as a substantial shareholder of the Company.</p>	Name	Appointment date	<i>Independent Directors</i>		Murray Boyte	24 October 2017	Bill Cook	13 June 2013	Rob Kent	27 September 2017	<i>Executive Directors</i>		Peter Ludemann	5 October 2012	Terry Smith	8 February 2001
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Terry Smith	8 February 2001																	
<p><b>Recommendation 2.4</b></p> <p>A majority of the board of a listed entity should be independent directors.</p>	Complies	<p>The Board has a majority of independent Directors during the reporting period.</p>																
<p><b>Recommendation 2.5</b></p> <p>The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	Complies	<p>The Chairman of the Board is an independent Director and is not the CEO of the Company.</p>																



Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Recommendation 2.6</b></p> <p>A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.</p>	Does not comply	The Company intends to establish a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.
<p><b>Principle 3 – Act ethically and responsibly</b></p> <p><i>A listed entity should instil and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly</i></p>		
<p><b>Recommendation 3.1</b></p> <p>A listed entity should articulate and disclose its values.</p>	Complies	The Company has developed a Values and Culture Statement. A copy of the Values and Culture Statement is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a> .
<p><b>Recommendation 3.2</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</p> <p>(b) ensure that the board or a committee of the board is informed of any material breaches of that code.</p>	Complies	The Company has developed a Code of Conduct that has been fully endorsed by the Board and applies to all directors, senior executives and employees. A copy of the Code of Conduct is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a> .
<p><b>Recommendation 3.3</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a whistleblower policy; and</p> <p>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</p>	Partially complies	<p>The Board approved a Whistleblower policy on 22 December 2020 and thus NTAW did not comply with this recommendation for the whole of the reporting period. The Whistleblower policy is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The Board is informed of material incidents reported under the policy as part of regularly held board meetings.</p>
<p><b>Recommendation 3.4</b></p> <p>A listed entity should:</p> <p>(a) have and disclose an anti-bribery and corruption policy; and</p> <p>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</p>	Partially complies	<p>The Board approved a Anti-Bribery and Corruption policy on 25 May 2021 and thus NTAW did not comply with this recommendation for the whole of the reporting period. The Anti-Bribery and Corruption policy is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The Board is informed of material breaches of this policy as part of regularly held board meetings.</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Principle 4 – Safeguard integrity in financial reporting</b></p> <p><i>A listed entity should have appropriate processes to verify the integrity of its corporate reports</i></p>		
<p><b>Recommendation 4.1</b></p> <p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <p>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the board,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the relevant qualifications and experience of the members of the committee; and</p> <p>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	Complies	<p>The Board has formed an Audit and Risk Committee.</p> <p>The Committee has consisted of Bill Cook (Chair), Rob Kent and Murray Boyte during the reporting period.</p> <p>Throughout the reporting period, and in accordance with the Recommendations, the Committee has had at least three members, all of whom have been independent Directors, and the Committee was at all times chaired by an independent Director who is not the Chair of the Board.</p> <p>Information about directors' independence is contained in section 2.3 above.</p> <p>A copy of the Audit and Risk Committee Charter is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The Company has disclosed the relevant qualifications and experience of Committee members on its website and in its 2021 Financial Report.</p> <p>The number of times the committee met during the reporting period, and the individual attendances of the members at those meetings, is also disclosed in the 2021 Financial Report.</p>
<p><b>Recommendation 4.2</b></p> <p>The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>	Complies	<p>In accordance with clause 2.3(h) of the Board Charter, prior to approving the financial statements for a financial period, the Board requires the CEO and CFO to provide a declaration confirming that in their opinion:</p> <ul style="list-style-type: none"> <li>• the financial records of the entity have been properly maintained;</li> <li>• the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity; and</li> <li>• that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</li> </ul> <p>This declaration has been provided for both the half-year and full-year financial statements for the reporting period.</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Recommendation 4.3</b></p> <p>A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>	Complies	All periodic corporate reports that have been released to the market have been audited or reviewed by an external auditor.
<p><b>Principle 5 – Make timely and balanced disclosure</b></p> <p><i>A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities</i></p>		
<p><b>Recommendation 5.1</b></p> <p>A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.</p>	Complies	<p>The Board has established a written policy for complying with its continuous disclosure obligations under the Listing Rules. At each Board meeting, the Board considers whether any continuous disclosure issues arose during the course of the meeting.</p> <p>A copy of the Continuous Disclosure policy is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p>
<p><b>Recommendation 5.2</b></p> <p>A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.</p>	Complies	The Board receives copies of all market announcements promptly after they have been made.
<p><b>Recommendation 5.3</b></p> <p>A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.</p>	Complies	In accordance with the Company's Continuous Disclosure policy, the Board and Senior Executives ensure that all investors have equal and timely access to material information by releasing a copy of all presentations made to analysts or substantive investors that includes information that has not been previously released to the market.
<p><b>Principle 6 – Respect the rights of security holders</b></p> <p><i>A listed entity should provide its security holders with appropriate information and facilities to allow them to exercise their rights as security holders effectively</i></p>		
<p><b>Recommendation 6.1</b></p> <p>A listed entity should provide information about itself and its governance to investors via its website.</p>	Complies	<p>The Company's website is a key communication tool between NTAW and its shareholders. The website provides investors with information about the Company including its business, people and products.</p> <p>It also has an Investors section that contains the Company's key governance policies and copies of all ASX announcements made.</p> <p>The website address is <a href="https://www.ntaw.com.au">https://www.ntaw.com.au</a></p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Recommendation 6.2</b></p> <p>A listed entity should have an investor relations program that facilitates effective two-way communication with investors.</p>	Complies	<p>The Company has a Shareholder Communication policy, a copy of which is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>NTAW is committed to facilitating effective communication with investors as a means of providing a greater understanding of the Company's business, governance, financial performance and prospects.</p> <p>The Company's website is the primary source for communication with shareholders. The investor relations framework also includes:</p> <ul style="list-style-type: none"> <li>- access to NTAW's board and executives at general meetings;</li> <li>- contact details are provided on market announcements where investors can seek further information;</li> <li>- direct correspondence with shareholders on matters relating to dividends and corporate updates; and</li> <li>- periodic investor relations road-shows for institutional investors.</li> </ul>
<p><b>Recommendation 6.3</b></p> <p>A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.</p>	Complies	<p>In accordance with its Shareholder Communications policy, the Company encourages shareholders to attend and to actively participate at annual general meetings to ensure a high level of transparency and scrutiny of the Company's strategy.</p> <p>The Company will provide shareholders with opportunities to have questions addressed at general meetings, regardless of whether the shareholder is able to attend.</p>
<p><b>Recommendation 6.4</b></p> <p>A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.</p>	Complies	<p>All resolutions at the 2020 Annual General Meeting were decided by a poll and all substantive resolutions at future meetings of shareholders will be decided by a poll.</p>
<p><b>Recommendation 6.5</b></p> <p>A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.</p>	Complies	<p>The Company's contact details are available on its website and in the Shareholder Communications policy. Shareholders can submit an electronic query to the Company via the website or contact its registry, Computershare.</p> <p>The Company's preference is to communicate with shareholders electronically whenever possible and gives all shareholders the option to receive communications by email.</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Principle 7 – Recognise and manage risk</b></p> <p><i>A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework</i></p>		
<p><b>Recommendation 7.1</b></p> <p>The board of a listed entity should:</p> <p>(a) have a committee or committees to oversee risk, each of which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p>	Complies	<p>As noted in section 4.1 above, the Board has formed an Audit and Risk Committee which is tasked with overseeing risk.</p> <p>The Committee has consisted of Bill Cook (Chair), Rob Kent and Murray Boyte during the reporting period.</p> <p>Throughout the reporting period, and in accordance with the Recommendations, the Committee has had at least three members, all of whom have been independent Directors (only a majority is recommended), and the Committee was at all times chaired by an independent Director.</p> <p>Information about directors' independence is contained in section 2.3 above.</p> <p>A copy of the Audit and Risk Committee Charter is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The number of times the committee met during the reporting period, and the individual attendances of the members at those meetings, is disclosed in the 2021 Financial Report.</p>
<p><b>Recommendation 7.2</b></p> <p>The board or a committee of the board should:</p> <p>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</p> <p>(b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	Complies	<p>The Audit and Risk Committee is responsible for reviewing the Company's risk management framework at least annually to satisfy itself that it continues to be sound.</p> <p>The Audit and Risk Committee has reviewed the entity's risk management framework during the reporting period to ensure that the Company is operating with due regard to the risk appetite set by the Board.</p> <p>Material business risks are reported to the Board on a regular basis.</p> <p>The Board acknowledges that risk management is an ongoing process, necessary to ensure that material business risks are identified, assessed and appropriately controlled. The framework will continue to be monitored, reviewed and evolve over time.</p> <p>As part of the risk management framework, the CEO and CFO provide the declaration required under section 295A of the <i>Corporations Act 2001</i>.</p>

Corporate Governance Principles and Recommendations (4 <sup>th</sup> Edition)	Compliance during year ended 30 June 2021	Explanation
<p><b>Recommendation 7.3</b></p> <p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</p>	Complies	<p>The Company does not have an internal audit function.</p> <p>The Audit and Risk Committee Charter discloses the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</p> <p>During the reporting period, the Board considered that no efficiencies or other benefits would be gained by introducing an internal audit function. The Board will continue to consider the introduction of an internal audit function on an annual basis.</p>
<p><b>Recommendation 7.4</b></p> <p>A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.</p>	Complies	<p>The Company's 2021 Financial Report discloses the Company's exposures to economic risks that are considered to be material.</p> <p>The Company is not subject to material environmental or social sustainability risks.</p> <p>During the reporting period, the Board approved a Modern Slavery policy and the Company's first Modern Slavery Statement. Both of these are available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>. The Board acknowledges that risk management is an ongoing process and the Company's will continue to assess, implement actions and measure effectiveness regarding Modern Slavery risks within our operations and supply chain.</p>
<p><b>Principle 8 – Remunerate fairly and responsibly</b></p> <p><i>A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite</i></p>		
<p><b>Recommendation 8.1</b></p> <p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p>	Complies	<p>As noted in section 2.1 above, the Board has formed a Remuneration and Nominations Committee.</p> <p>The Committee has consisted of Rob Kent (Chair), Bill Cook, Terry Smith and Murray Boyte during the reporting period.</p> <p>Throughout the reporting period, and in accordance with the Recommendations, the Committee has had at least three members, a majority have been independent Directors, and the Committee was at all times chaired by an independent Director.</p> <p>Information about directors' independence is contained in section 2.3 above.</p>

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(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		<p>A copy of the Remuneration and Nominations Committee Charter is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p> <p>The Company has disclosed the number of times the committee met during the reporting period, and the individual attendances of the members at those meetings, in its 2021 Financial Report.</p>
<p><b>Recommendation 8.2</b></p> <p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	Complies	<p>The Remuneration Report contained within the 2021 Financial Report discloses the remuneration of executive and non-executive directors, as well as the remuneration of the Company's senior executives. The Remuneration and Nominations Committee makes recommendations to the Board in relation to the policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives. The Committee is responsible for approving the remuneration of the Managing Director/CEO.</p>
<p><b>Recommendation 8.3</b></p> <p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	Complies	<p>The Company has a Securities Trading policy which does not prohibit participants from entering into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme.</p> <p>A copy of the Securities Trading policy is available on NTAW's website at <a href="https://www.ntaw.com.au/investors/corporate-governance/">https://www.ntaw.com.au/investors/corporate-governance/</a>.</p>